# GENERAL CHILD AND FAMILY SERVICES AUTHORITY FINANCIAL STATEMENTS MARCH 31, 2019



### Management's Responsibility for Financial Reporting

The accompanying financial statements are the responsibility of management of the General Child and Family Services Authority and have been prepared in accordance with Canadian Public Sector Accounting Standards. In management's opinion, the financial statements have been properly prepared within reasonable limits of materiality, incorporating management's best judgments regarding all necessary estimates and all other data available as at May 29, 2019.

Management maintains internal controls to properly safeguard the assets of the General Child and Family Services Authority and to provide reasonable assurance that the books and records from which the financial statements are derived accurately reflect all transactions and that established policies and procedures are followed.

The financial statements of the General Child and Family Services Authority have been audited by Magnus LLP, Chartered Professional Accountants, independent external auditors. The responsibility of the auditor is to express an independent opinion on whether the financial statements of the General Child and Family Services Authority are fairly presented, in all material respects, in accordance with Canadian Public Sector Accounting Standards. The Independent Auditor's Report outlines the scope of the audit examination and provides the audit opinion on the financial statements.

Mark Fleming Board Chair

Debbie Besant Chief Executive Officer On behalf of Management of the General Child and Family Services Authority

**Debbie Besant** 

Chief Executive Officer

Andrew Lajeunesse

Acting Chief Financial Officer

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### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of General Child and Family Services Authority

### Report on the Audit of the Financial Statements

### **Opinion**

We have audited the financial statements of General Child and Family Services Authority (the "Authority"), which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of Matter**

Without modifying our opinion, we draw attention to the Supplementary Schedules of Training Revenue and Expenses and Wendy's Wonderful Kids Program Revenue and Expenses included in these financial statements. The supplementary financial information included in these schedules is unaudited.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

May 29, 2019 Winnipeg, Canada

**Chartered Professional Accountants** 

Magnus

Statement of Financial Position

March 31, 2019

	(	Operating	Agency	Spe	ecial Project		Total
		Fund	Fund		Fund	2019	2018
Assets							
Current assets:							
Cash and cash equivalents	\$	1,167,765 \$	-	\$	-	. , ,	\$ 1,405,354
Accounts receivable (Note 4)		80,721		•	-	80,721	100,231
Advances receivable (Note 5)		-	116,600	)	-	116,600	116,600
Prepaid expenses		54,611	-		-	54,611	31,144
Interfund balances		(459,529)	416,141		43,388	-	-
		843,568	532,741		43,388	1,419,697	1,653,329
Capital assets (Note 6)		48,394			-	48,394	63,428
	\$	891,962 \$	532,741	\$	43,388	\$ 1,468,091	\$ 1,716,757
Liabilities and Fund Balanc	es						
Liabilities and Fund Balanc	es						
Current liabilities:							
Accounts payable and accrued							
liabilities (Note 7)	\$	245,879 \$	•	. \$	-	\$ 245,879	\$ 686,207
Working capital advances							
(Note 5)		-	116,600	)	-	116,600	116,600
Deferred contributions (Note 8)		66,525		•	43,388	109,913	130,557
		312,404	116,600	)	43,388	472,392	933,364
Fund balances:							
Unrestricted (Note 9)		579,558	416,141		-	995,699	783,393
Commitments (Note 13)							

Director

See accompanying notes to financial statements.

APPROVED ON BEHALF OF THE BOARD OF DIRECTORS:

Statement of Operations

Year ended March 31, 2019

	Operating Fund	Agency Fund	Special Projec	cts Total 2019	Total 2018
Revenue:					
Province of Manitoba:					
Operating grant (Note 10)	\$ 2,491,527	\$ -	\$ -	\$ 2,491,527	\$ 2,541,527
Agency grants (Note 10)	-	12,275,009	-	12,275,009	12,275,009
Other - Stepping out on					
Saturdays (Note 10)	57,500	-	-	57,500	57,500
David Thomas Foundation	85,000	_	-	85,000	81,823
Children's Aid Foundation					
(Note 8)	119,676	_	-	119,676	77,530
BFT - Until the Last Child					
(Note 8)	-	_	384,069	384,069	607,427
Public Health Agency of Canad	a -	_	-	-	-
Other revenue and recoveries	140,601	_	3,087	143,688	102,784
Investment income	15,063	_	-	15,063	9,339
	2,909,367	12,275,009	387,156	15,571,532	15,752,939
Expenses:					
Agency allocations (Note 11)	-	12,275,009	-	12,275,009	12,275,009
Agency support	25,296	-	-	25,296	28,330
Amortization	39,104	_	-	39,104	47,848
Board meetings and expenses	18,201	-	-	18,201	28,482
Grant expenses (Note 12)	221,708	_	-	221,708	189,852
Insurance	9,188	_	-	9,188	3,778
Interest and bank charges	1,031	_	-	1,031	1,236
Legal and audit	32,687	-	-	32,687	27,511
Mileage and parking	19,880	_	1,139	21,019	25,598
Office and supplies	45,499	_	1,335	46,834	74,715
Professional services	16,619	_	115,492	132,111	55,521
Rent	133,338	-	-	133,338	120,921
Telephone	13,379	-	2,726	16,105	33,590
Training and development	243,553	-	-	243,553	204,793
Travel	6,101	-	1,079	7,180	8,280
Utilities	4,349	-	-	4,349	4,249
Wages and benefits	1,867,128	_	265,385	2,132,513	2,638,492
-	2,697,061	12,275,009		15,359,226	15,768,205
Excess (deficiency) of revenue					
over expenses	\$ 212,306	\$ -	\$ -	\$ 212,306	\$ (15,266

See accompanying notes to financial statements.

Statement of Changes in Fund Balances

Year ended March 31, 2019

	C	Operating Fund	Agency Fund	Spe	ecial Projects Fund	Total 2019	Total 2018
Balance, beginning of year	\$	367,252	\$ 416,141	\$	- \$	783,393 \$	798,659
Excess (deficiency) of revenue over expenses		212,306	-		-	212,306	(15,266)
Balance, end of year	\$	579,558	\$ 416,141	\$	- \$	995,699 \$	783,393

See accompanying notes to financial statements.

Statement of Cash Flow Year ended March 31, 2019

	2019	2018
Cash provided by (applied to)		
Operating activities:		
Excess (deficiency) of revenue over expenses	\$ 212,306	\$ (15,266)
Adjustment for:		
Amortization	39,104	47,848
	251,410	32,582
Changes in the following:		
Accounts receivable	19,510	126,626
Prepaid expenses	(23,467)	(24,566)
Accounts payable and accrued liabilities	(440,328)	(47,984)
Deferred contributions	(20,644)	(90,357)
Cash (applied to) operating activities	(213,519)	(3,699)
Capital activities:		
Purchases of capital assets	(24,070)	(20,007)
Cash (applied to) capital activities	(24,070)	(20,007)
Change in cash and cash equivalents	(237,589)	(23,706)
Cash and cash equivalents, beginning of year	1,405,354	1,429,060
Cash and cash equivalents, end of year	\$ 1,167,765	\$ 1,405,354

See accompanying notes to financial statements.

Notes to Financial Statements Year ended March 31, 2019

### 1. Nature of organization

The General Child and Family Services Authority (the "Authority") was established on November 24, 2003 pursuant to *The Child and Family Services Authorities Act*. The Authority is a Government not-for-profit organization within the Department of Families responsible for the administration and provision of child and family services by the agencies under its jurisdiction, being Child and Family Services of Western Manitoba, Child and Family Services of Central Manitoba, Jewish Child and Family Service, and Winnipeg Rural and Northern Child and Family Services (Winnipeg Regional Office and Interlake, Eastman, Parkland and Northern Regions).

The Authority is a not-for-profit organization and is exempt from income taxes pursuant to *The Income Tax Act* (Canada).

### 2. Basis of accounting

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards as issued by the Public Sector Accounting Board, including the standards available to government not-for-profit organizations (PS 4200 - PS 4270).

### 3. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards using the following significant accounting policies:

### (a) Fund accounting

The Authority records its activities in the following funds:

### (i) Operating Fund

The operating fund records the assets, liabilities, revenues and expenses relating to the primary activities and operations of the Authority as described in Note 1.

### (ii) Agency Fund

The Province of Manitoba provides the Authority with grant payments for the private mandated child and family services agencies under its jurisdiction. Pursuant to *The Child and Family Services Authorities Act*, the Authority is responsible for determining funding allocations among its mandated agencies. The mandated agencies include both private agencies and government agencies, which have different funding arrangements with the Authority. Private agencies receive all of their funding from the Authority (excluding child maintenance), while government agencies receive funding directly from the government based on the approval of allocations by the Authority. All amounts relating to the agencies under its jurisdiction are recorded in the Agency Fund.

### (iii) Special Projects Fund

The Authority established a Special Projects Fund to be used for special projects as approved by the Board of Directors. This fund is used to record the assets, liabilities, revenues and expenses relating to special projects in order to segregate these amounts from the primary operations of the Authority and its agencies. Currently, the Special Projects Fund is used to record amounts relating to the Bringing Families Together ("BFT") Pilot Project Funding Agreement between the Province of Manitoba and the Northern Authority, Southern Network of Care, Métis Authority, the General Authority and the funder - Until the Last Child ("UTLC").

### (iv) Interfund transfers

Any interfund transfers require approval by the Board of Directors and/or by the Department of Families.

Notes to Financial Statements Year ended March 31, 2019

### 3. Summary of significant accounting policies (continued)

### (b) Revenue recognition

The Authority follows the deferral method of accounting for contributions. Externally restricted contributions are deferred and recognized as revenue in the applicable fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue in the applicable fund when received or receivable when the amounts involved are reasonably determinable. Any externally restricted contributions for the purchase of capital assets are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired capital assets.

Investment income and all other revenue is recognized on the accrual basis when the amounts involved are reasonably determinable and collection is reasonably assured.

### (c) Expenses

All expenses incurred are recognized on the accrual basis when the related goods or services are received.

### (d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and short term investments and deposits with original maturities of three months or less.

### (e) Capital assets

Capital assets are recorded at cost. Cost includes the purchase price and other acquisition costs. The costs of capital assets, less any residual value, are amortized over their estimated useful lives using the following rates and methods:

	<u>Rate</u>	<u>Method</u>
Computer equipment	3 years	Straight-line
Furniture and fixtures	5 years	Straight-line
Leasehold improvements	5 years	Straight-line

### (f) Financial instruments - measurement

Financial instruments are classified into one of two measurement categories: (a) fair value; or (b) cost or amortized cost.

The Authority records its financial assets at cost, which include cash and cash equivalents, accounts receivable and advances receivable. The Authority also records its financial liabilities at cost, which include accounts payable and accrued liabilities, working capital advances and deferred contributions.

Gains and losses on financial instruments measured at cost or amortized cost are recognized in the statement of operations in the period the gain or loss occurs. Gains and losses on any financial instruments measured at fair value are recorded in accumulated surplus as remeasurement gains and losses until realized; upon disposition of the financial instruments, the cumulative remeasurement gains and losses are reclassified to the statement of operations.

### (g) Measurement uncertainty

The preparation of financial statements in accordance with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingencies at the date of the financial statements and the reported amount of revenues and expenses during the period. These estimates are reviewed periodically and adjustments are recognized in the period they become known. Actual results may differ from these estimates.

Notes to Financial Statements Year ended March 31, 2019

4	A	
4.	Accounts	receivable

2019		2018
\$ 61,226	\$	48,383
19,495	•	51,562
80,721		99,945
-		286
-		286
\$ 80 721	\$	100.231
\$	\$ 61,226 19,495	\$ 61,226 \$ 19,495 80,721 -

### 5. Working capital advances and advances receivable

Working capital advances are provided to the Authority's agencies via the Province of Manitoba. The Province has approved the advances based on two twelfths of the annual expenditures an agency invoices the Department of Families for child maintenance. These advances are non-interest bearing and are repayable at the time the agency is no longer providing services on behalf of the Department. Total working capital advances to agencies as at March 31, 2019 are \$116,600 (2018 - \$116,600).

### 6. Capital assets

o. Capital assets				
		2019		
	Cost	cumulated nortization	٨	let book value
Computer equipment Furniture and fixtures Leasehold improvements	\$ 107,912 116,546 286,305	\$ 76,174 113,268 272,927	\$	31,738 3,278 13,378
	\$ 510,763	\$ 462,369	\$	48,394
		2018		
	Cost	 cumulated nortization	١	let book value
Computer equipment Furniture and fixtures Leasehold improvements	\$ 83,842 116,546 286,305	\$ 62,054 107,273 253,938	\$	21,788 9,273 32,367
	\$ 486,693	\$ 423,265	\$	63,428

Notes to Financial Statements Year ended March 31, 2019

### 7. Accounts payable and accrued liabilities

	2019	2018
Operating Fund:		
Trade payables and accrued liabilities	\$ 28,748	\$ 24,684
Vacation pay accrual	310	3,415
Due to the Province of Manitoba	216,821	579,943
Total Operating Fund	245,879	608,042
Special Projects Fund:		
Trade payables and accrued liabilities - BFT	-	77,216
Vacation pay accrual - BFT	-	949
Total Special Projects Fund	-	78,165
	\$ 245,879	\$ 686,207

### 8. Deferred contributions

Deferred contributions are externally restricted for specific purposes as determined by the funders and will be recognized as revenue in the appropriate fund in the period the specific expenditures are incurred. Changes in deferred contributions during the year are as follows:

### (a) Deferred contributions - Operating Fund

Deferred contributions in the Operating Fund relates to funding from the following sources:

		2019		2018
Children's Aid Foundation:				
Balance, beginning of year	\$	86,031	\$	68,961
Add: contributions received or receivable	·	100,170	·	94,600
Less: amounts recognized as revenue		(119,676)		(77,530)
Balance, end of year		66,525		86,031
Total Operating Fund	\$	66,525	\$	86,031

### (b) Deferred contributions - Special Projects Fund

Deferred contributions in the Special Projects Fund relates to funding from the following sources:

	2019		2018
Until the Last Child:			
Balance, beginning of year	\$ 44,526	\$	151,953
Add: contributions received or receivable	382,931	·	500,000
Less: amounts recognized as revenue	(384,069)		(607,427)
Balance, end of year	43,388		44,526
Total Special Projects Fund	\$ 43,388	\$	44,526

Notes to Financial Statements Year ended March 31, 2019

#### 9. Fund balances

As at March 31, 2019 and 2018, all of the Authority's fund balances are unrestricted. Any internally restricted fund balances represent amounts that have been internally designated for specific purposes as approved by the Board of Directors and by the Department of Families. Internally restricted funds may not be established with funding provided by the Department of Families without approval by the Department.

### 10. Province of Manitoba - funding reconciliation

A reconciliation of the funding received and/or receivable from the Province of Manitoba during the year to the amounts recognized as revenue is as follows:

		Funding Withheld for Salaries	Current Year Revenue
Funding received/receivable:			
Total 2018/19 amounts per Province of			
Manitoba confirmation	\$13,287,350		
Less: Prior year receivable from the	, ,		
Province of Manitoba	(48,383)		
Less: Miscellaneous expense recoveries	(14,931)		
Total current year funding	\$ <u>13,224,036</u>		
Funding applied to:			
Agency grants	\$12,275,009	\$ -	\$12,275,009
Operating grant	891,527	1,600,000	2,491,527
Other - Stepping out on Saturdays	57,500	-	57,500
	\$13,224,036	\$ 1,600,000	\$14,824,036

In addition to the amounts above, included in other revenue and recoveries for the year ended March 31, 2019 is \$61,200 for salaries recoverable from the Province of Manitoba approved subsequent to year end. See Note 4 for amounts receivable from the Province of Manitoba as at year end.

### 11. Agency allocations

During the year ended March 31, 2019, the Authority received funding from the Province of Manitoba in the amount of \$12,275,009 (2018 - \$12,275,009) to be allocated to the agencies under its jurisdiction (see Note 10). Agency grants were allocated as follows:

	Child and Family Services Division					
Agency	Funding Model	Differential Response	Total 2019	Total 2018		
Child and Family Services of Central Manitoba	\$ 4,286,209	\$ -	\$ 4,286,209	\$ 4,286,209		
Child and Family Services of Western Manitoba Jewish Child and Family Service	7,446,047 542,753	-	7,446,047 542,753	7,446,047 542,753		
Total	\$12,275,009	\$ -	\$12,275,009	\$12,275,009		

Child maintenance is paid directly to the above agencies from the Province of Manitoba and is not included in the accounts of the Authority.

Notes to Financial Statements Year ended March 31, 2019

### 12. Grant expenses

Grant expenses for the year include the following:

	2019	2018
Children's Aid Foundation - CIBC Miracle Fund Children's Aid Foundation - FC Transition & Comfort Kits Children's Aid Foundation - Sectio Conital Stev in School Fund	\$ 22,737 59,468	\$ 15,104 42,717 19,710
Children's Aid Foundation - Scotia Capital Stay in School Fund New Canadian Awareness Education Initiative Stepping out on Saturdays program	37,471 15,174 57,500	23,945 57,500
Vision Catchers	29,358	30,876
	\$ 221,708	\$ 189,852

### 13. Commitments

The Authority has signed a lease renewal agreement for space on the third and sixth floors at 180 King Street. The agreement pertaining to the space on the third floor is for a ten year term expiring on November 30, 2022. The agreement pertaining to the space on the sixth floor is for a five year term expiring on November 30, 2022 with a five year renewal option. Occupancy charges for the year ending March 30, 2020 are estimated to be \$135,170 (2019 actual - \$133,338).

### 14. Financial instruments and financial risk management

The Authority does not have any significant financial instruments subsequently measured at fair value or denominated in a foreign currency therefore did not incur any remeasurement gains or losses during the year (2018 - \$nil).

### Financial risk management - overview

The Authority has exposure to the following risks resulting from its financial instruments: credit risk, liquidity risk, market risk, interest rate risk and foreign currency risk.

### Credit risk

Credit risk is the risk that one party to a financial instrument fails to discharge an obligation and causes financial loss to another party. Financial instruments which potentially subject the Authority to credit risk consist primarily of cash and cash equivalents, accounts receivable, and advances receivable.

The maximum exposure of the Authority to credit risk at March 31 is as follows:

	2019	2018
Cash and cash equivalents	\$ 1,167,765	\$ 1,405,354
Accounts receivable	80,721	100,231
Advances receivable	116,600	116,600
	\$ 1,365,086	\$ 1,622,185

Notes to Financial Statements Year ended March 31, 2019

### 14. Financial instruments and financial risk management (continued)

<u>Cash and cash equivalents</u>: The Authority is not exposed to significant credit risk as any cash and cash equivalents are held by a reputable Canadian financial institution.

<u>Accounts receivable and advances receivable</u>: The Authority is not exposed to significant credit risk as the nature of the accounts receivable and advances receivable balances are primarily from the Province of Manitoba resulting in minimal exposure to credit risk.

The Authority establishes an allowance for doubtful accounts that represents its estimate of potential credit losses. The allowance for doubtful accounts is based on management's best estimates and assumptions regarding current economic conditions and historical funding and payment trends. These factors are considered when determining whether past due accounts are allowed for or written off. The balance in the allowance for doubtful accounts as at March 31, 2019 is \$nil (2018 - \$nil).

As at March 31, 2019, the aging of accounts receivable is \$62,188 current and \$18,533 aged 30-60 days.

### Liquidity risk

Liquidity risk is the risk that the Authority will not be able to meet its financial obligations as they come due. The Authority manages liquidity risk by maintaining adequate cash balances and by review from the Province of Manitoba to ensure adequate funding will be received to meet its obligations.

#### Market risk

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates, will affect the Authority's income or the fair values of its financial instruments. The significant market risk the Authority is exposed to is interest rate risk.

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The interest rate exposure relates to cash and cash equivalents and portfolio investments.

The interest rate risk on cash and cash equivalents is considered to be low because of their short term nature. The interest rate risk on portfolio investments is considered to be low because the original deposits and investments are reinvested at similar rates with similar terms and conditions.

### Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Authority is not exposed to significant foreign currency risk as it does not have any significant financial instruments denominated in a foreign currency.

Excess of revenue over expenses

Supplementary Schedule of Training Revenue and Expenses Schedule 1 Year ended March 31, 2019 (Unaudited) Revenue: 352,392 Province of Manitoba - operating grant allocation Other revenue 13,884 366,276 Expenses: Trainer fees 142,213 Training materials and supplies 4,863 Training program registration fees 58,912 Training program support 14,202 Training support - salaries and benefits 32,159 Training venues 63,606 315,955

\$

50,321

(Deficiency) of revenue over expenses

Supplementary Schedule of Wendy's Wonderful Kids Program Revenue and Expenses Schedule 2 Year ended March 31, 2019 (Unaudited) Revenue: **David Thomas Foundation** \$ 85,000 Expenses: Meetings and events 1,843 Office supplies 53 Telephone 220 Travel 7,149 Wendy's Wonderful Kids Recruiter - salary and benefits 89,492 98,757

\$

(13,757)